

Ministerial Conference Financial Information: Catalyst for Growth

<u>Discussion topic</u>: Success Stories from the Region: Sound Financial Reporting Supporting Business Growth

Venue: Vienna, April 26-27, 2016

BGEO Group structure

Investors

Regular dividends

Capital Returns



BGEO Group

Banking Business

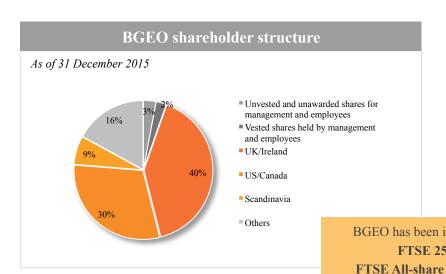
Retail Corporate Banking Corporate Banking BNB (P&C Insurance) Aldagi (P&C Insurance) BANK OF GEORGIA GALT & TAGGART CREATING OPPORTUNITIES ALDAGI BELARUSKY NARODNY BANK GALT & TAGGART CREATING OPPORTUNITIES ALDAGI BELARUSKY NARODNY BANK BELARUSKY NARODNY BANK BNB (Bank in Belarus)

Investment Business

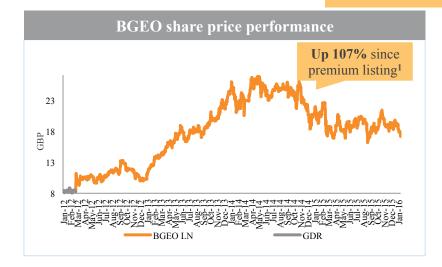




BGEO – Shareholder structure and share price



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		BGEO top shareholders			
		As of 31 December 2015			
		Rank	Shareholder name	Ownership %	
		1	Schroders Investment Management	10.30	
		2	Harding Loevner Management LP	9.09	
		3	Westwood International Advisors	4.05	
		4	Artemis Investment Management	3.57	
		5	Firebird Management LLC	3.04	
O has b	een ir	ncluded in the			
FTSE 250 and					
E All-share Index Funds					
since 18 June 2012					





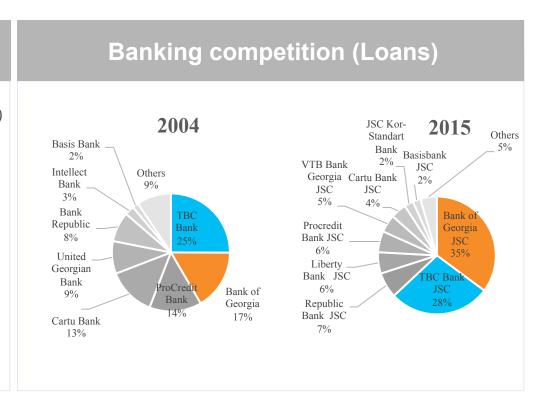
BGEO Group development roadmap



Year 2004: Enter Retail Banking

Retail banking not-existent in Georgia

- # of cards was **100k in 2004** (8mln in 2015)
- Loans to GDP **9% in 2004** (50% in 2015)
- Banks are primarily catering to corporate clients



Good governance is key to success

Following fundraising from institutional investors

- Started twinning program with EBRD and ABN AMRO
- Started limited governance structures and
- Started limited financial disclosure for creditor IFIs

EBRD, IFC, DEG and other IFIs Provide credit lines to fund growth

Issues Bonds 11% callable 2 vear local bonds

GEL 2,000,000

IPO US\$159.843.723 GDR listing on LSE

Issues Eurobonds US\$200,000,000 9.0% five-year Eurobond

GDR listed company

- · IFI representation on board
- Independent risk management structure, risk identification, monitoring and controlling mechanisms
- · Timely disclosure of Annual Financial Report and other financial disclosures
- PDMR deal and other transparency disclosures

Premium Listed Company on the LSE

- · Chairman and CEO roles separated
- Division of roles between management and the board of directors
- First class Board of Directors all independent
- Interest closely aligned between management and shareholders. Incentive package to top management features a high percentage of stock vested over a long period of time, encouraging intelligent risk taking and encourages them to think like an owner
- Strict financial, PDMR and other transparency disclosures

Premium listing GBP 219,075,318

GBP 219,075,318 Premium listing on London Stock Exchange

JS\$114 million capital raise

Raised capital to purchase Privatbank and support further acquisitions

Our governance philosophy

1. Independent board

- a. The Board is comprised of nine Directors, eight of whom are Independent Non-Executive Directors
- b. Board committees: Audit Committee, Risk Committee, Nomination Committee, Remuneration Committee
- 2. Separate roles of Chairman and CEO
- 3. Natural alignment of interest between shareholders and management
 - a. We award long-term vesting shares (up to five years) to management and make compensation in shares a large proportion of total annual compensation (e.g. 85-90%)
- 4. The BGEO board is composed of an array of highly competent individuals with complementary skill sets needed to run our businesses

Georgia case: Role of IFIs

- Supporting implementation of best practice legal and regulatory framework
- Supporting strong and independent regulator, thus introducing reporting, accounting, financial transparency and Audit standards
- Direct lending and TA: establishing good corporate governance standards in target commercial banks, helping them to form best practice Risk Management, audit, reporting functions

Disclaimer

Forward Looking Statements

This presentation contains forward-looking statements that are based on current beliefs or expectations, as well as assumptions about future events. These forward-looking statements can be identified by the fact that they do not relate only to historical or current facts. Forward-looking statements often use words such as anticipate, target, expect, estimate, intend, plan, goal, believe, will, may, should, would, could or other words of similar meaning. Undue reliance should not be placed on any such statements because, by their very nature, they are subject to known and unknown risks and uncertainties and can be affected by other factors that could cause actual results, and JSC Bank of Georgia and/or the Bank of Georgia Holdings' plans and objectives, to differ materially from those expressed or implied in the forward-looking statements.

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