



# TAIEX AND TWINNING – INSTRUMENTS FOR SHARING EU EXPERTISE

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*FINANCIAL INFORMATION: CATALYST FOR GROWTH  
SENIOR OFFICIALS' WORKSHOP, 28-29 March 2017, Brussels*

*DG Neighbourhood and Enlargement Negotiations  
Unit C.3 - Institution Building, TAIEX, Twinning*



# Technical Assistance and Information Exchange Instrument - Mission

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The TAIEX instrument of the EC was created in 1996 to support partner countries in

Understanding



Drafting



Implementing & Enforcing



EU policies, legislation, rules – the acquis





# TAIEX BENEFICIARIES

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- ✓ Albania, Bosnia and Herzegovina, the former Yugoslav Republic of Macedonia, Kosovo\*, Montenegro, Serbia and Turkey;
- ✓ Algeria, Armenia, Azerbaijan, Belarus, Egypt, Georgia, Israel, Jordan, Lebanon, Libya, Moldova, Morocco, Palestine, Syria, Tunisia and Ukraine;
- ✓ All countries covered by the Partnership Instrument;
- ✓ EU Member States in the framework of the administrative cooperation within the policies managed by DG for Regional and Urban Policy.

\* this designation is without prejudice to positions on status, and is in line with UNSCR 1244 and the ICJ Opinion on the Kosovo Declaration of Independence



## MAIN AREAS COVERED

Justice  
Home Affairs



Internal Market  
Customs  
Employment  
Regional Policy



Agriculture  
Food Safety



Environment  
Energy  
Transport  
Telecommunications



## “PEER TO PEER” EXPERTISE

EU Member States’ public-sector officials

Every year 3 000 EU Member State public experts reach more than 20 000 counterparts in beneficiaries’ administrations

**NOT  
AVAILABLE**



Such expertise is not available in the private sector



# TAIEX: A SUCCESS STORY

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## **A demand driven and tailor-made**

Adapted to your needs

## **Gap-filling**

Targeted and complementary to other EU assistance

## **Quick**

Straightforward application and fast delivery

## **Peer-to-peer**

Networking between Member States and Beneficiary officials

## **Short-term assistance**

Long-term effect



# FORMS OF ASSISTANCE

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TAIEX assistance is delivered through:

Workshops  
(usually 2 days)



Expert Mission  
(max 5 days)



Study Visits  
(3 participants,  
max 5 days)





# ON-LINE SUBMISSION OF APPLICATIONS

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E-application link - <http://europa.eu/!xT39Xp>

Encode your e-mail address - a confirmation e-mail will be received with a link to be followed to access your e-application

Fill in and submit the application

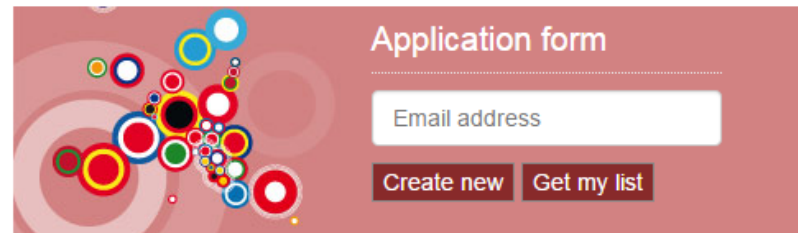






## EUROPEAN COMMISSION

[European Commission](#) > [Neighbourhood-Enlargement](#) > [Funding and technical assistance](#) > [TAIEX](#) > [Application Form](#)

A screenshot of a web application interface for creating or managing application forms. On the left, there is a decorative graphic of colorful circles. On the right, the title "Application form" is displayed above a text input field labeled "Email address". Below the input field are two buttons: "Create new" and "Get my list".

Application form

[Create new](#) [Get my list](#)

You are a public official from one of the TAIEX beneficiary countries and you are about to prepare an Application Form for TAIEX assistance.

If you want to prepare a **new application**: enter your professional email address, click on the **Create new** button and you will receive an automatic email with a URL link leading to a new application form.

In case you have already used this system to prepare applications and you want to edit and/or submit them, enter your professional email address, click on **Get my list** button and you will receive an email providing an overview of all your application forms generated so far.

## KEY INFORMATION NEEDED

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Form of assistance

Objective

Content

Justification

Expertise

Timing

Applicant

Contact person

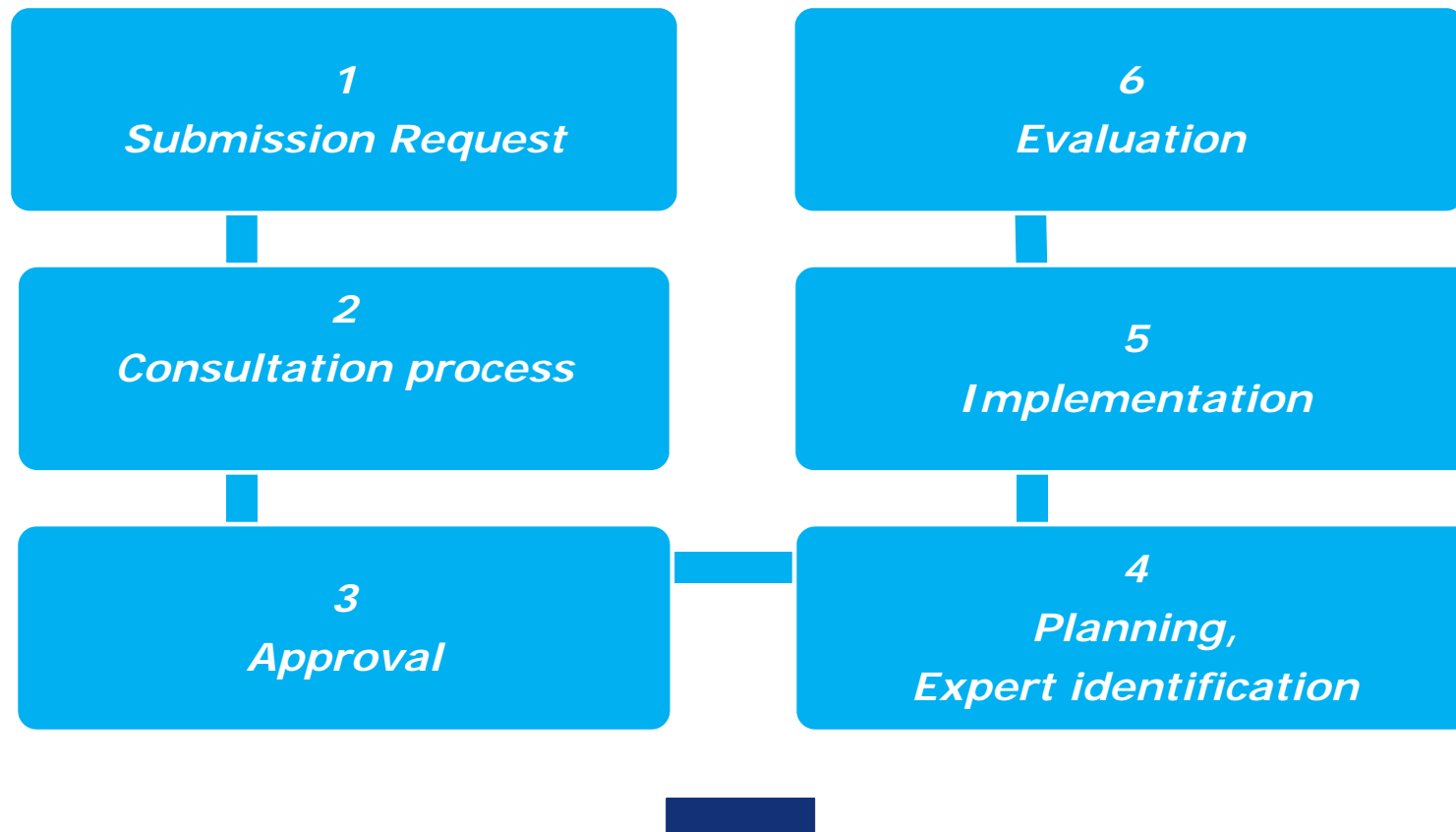
Participants





# TAIEX CYCLE

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# PREPRATION OF TAIEX ACTIVITIES

Week 1 Week 2 Week 3 Week 4 Week 5 Week 6 Week 7 Week 8 Week 9

Timing



Agenda



Experts  
Host institution



Participants



## HOW LONG DOES IT TAKE?

TAIEX can quickly deliver the requested assistance



From the submission of the application, a minimum of 6-8 weeks for the dispatching of an expert and of about 10 weeks for the organisation of a seminar

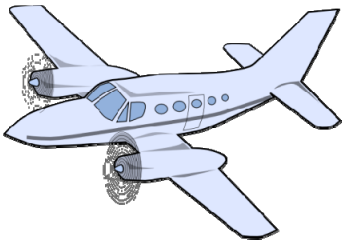


# LOGISTICS

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An external services provider is responsible for all logistical arrangements, including:

Travel



Accommodation



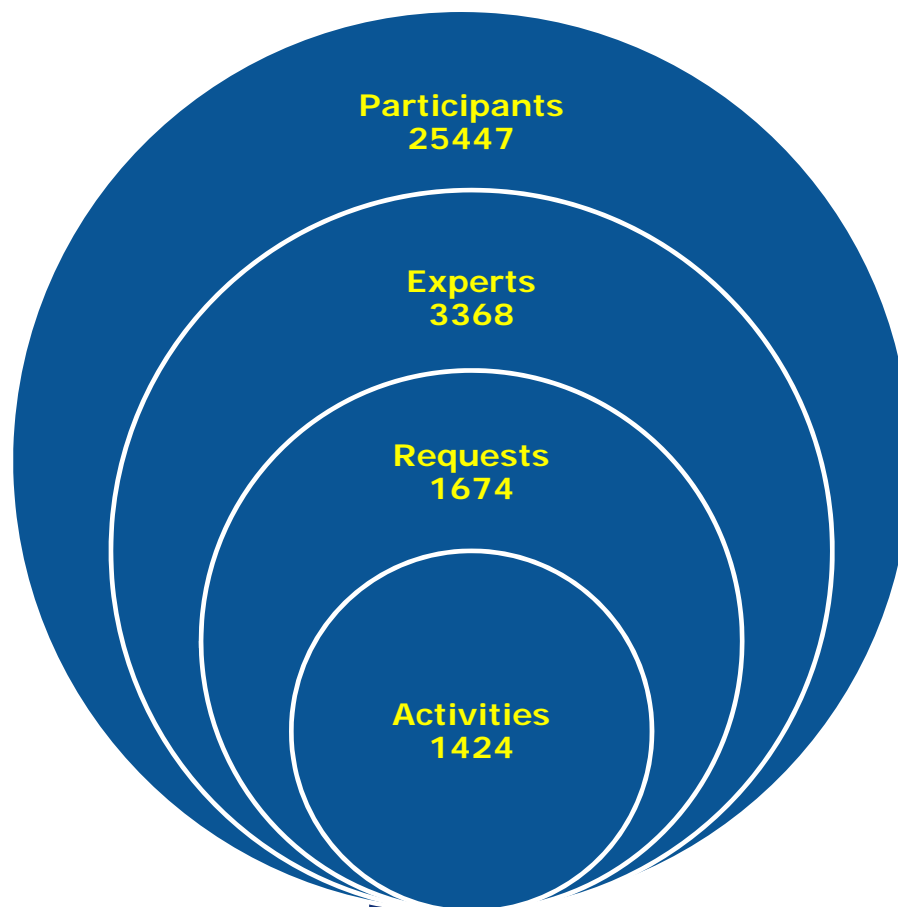
Transfer of per diems





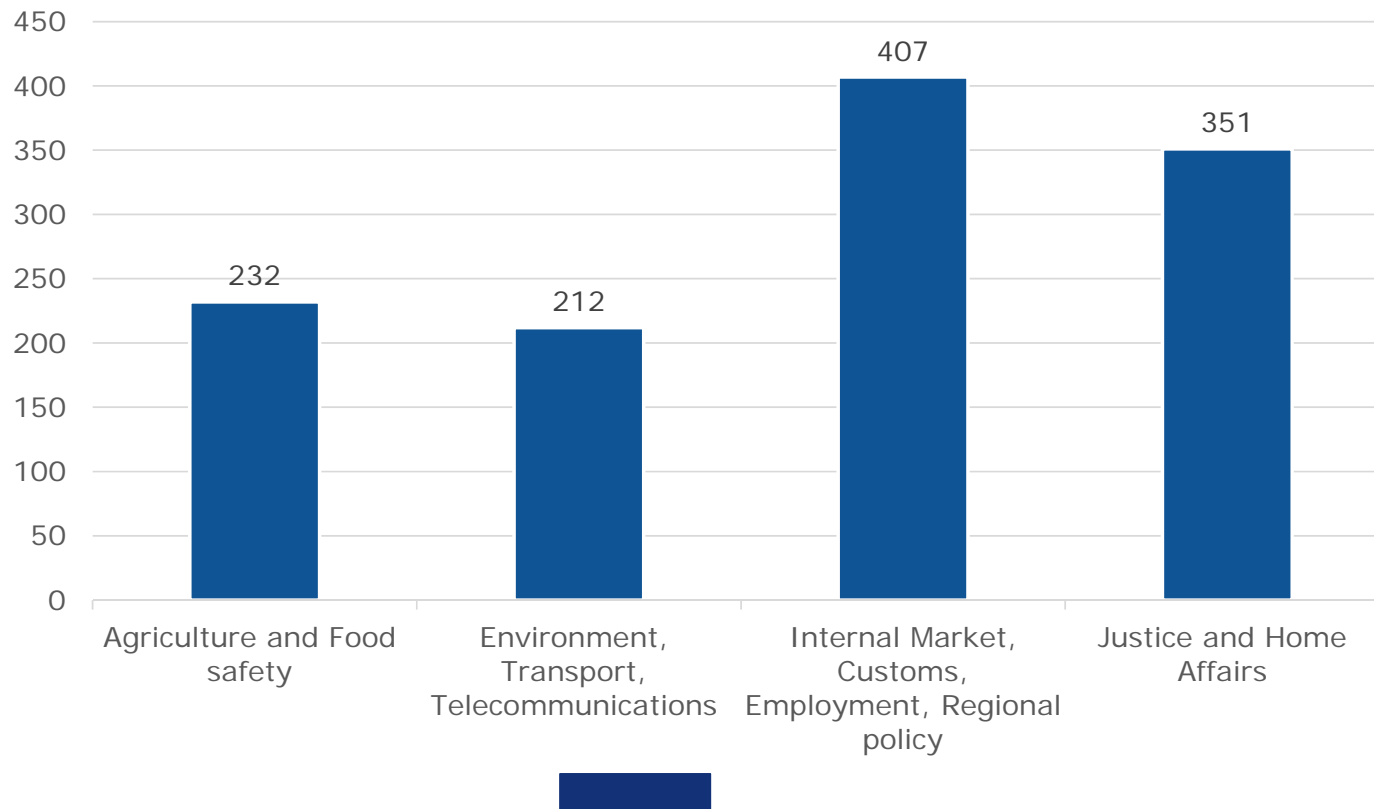
# STATISTICS - 2016 IN NUMBERS

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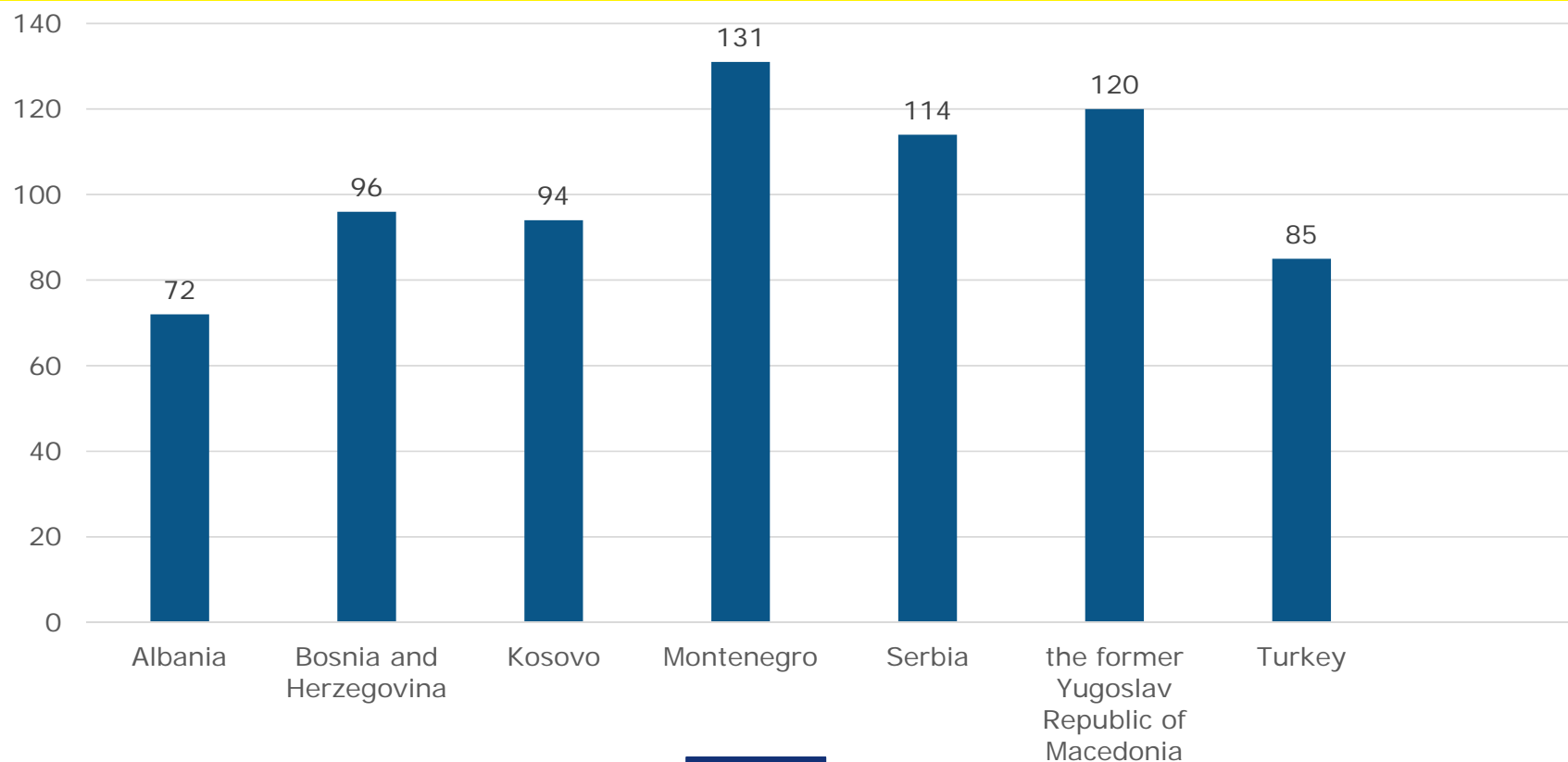
# NUMBER OF ACTIVITIES ORGANISED PER SECTOR IN 2016





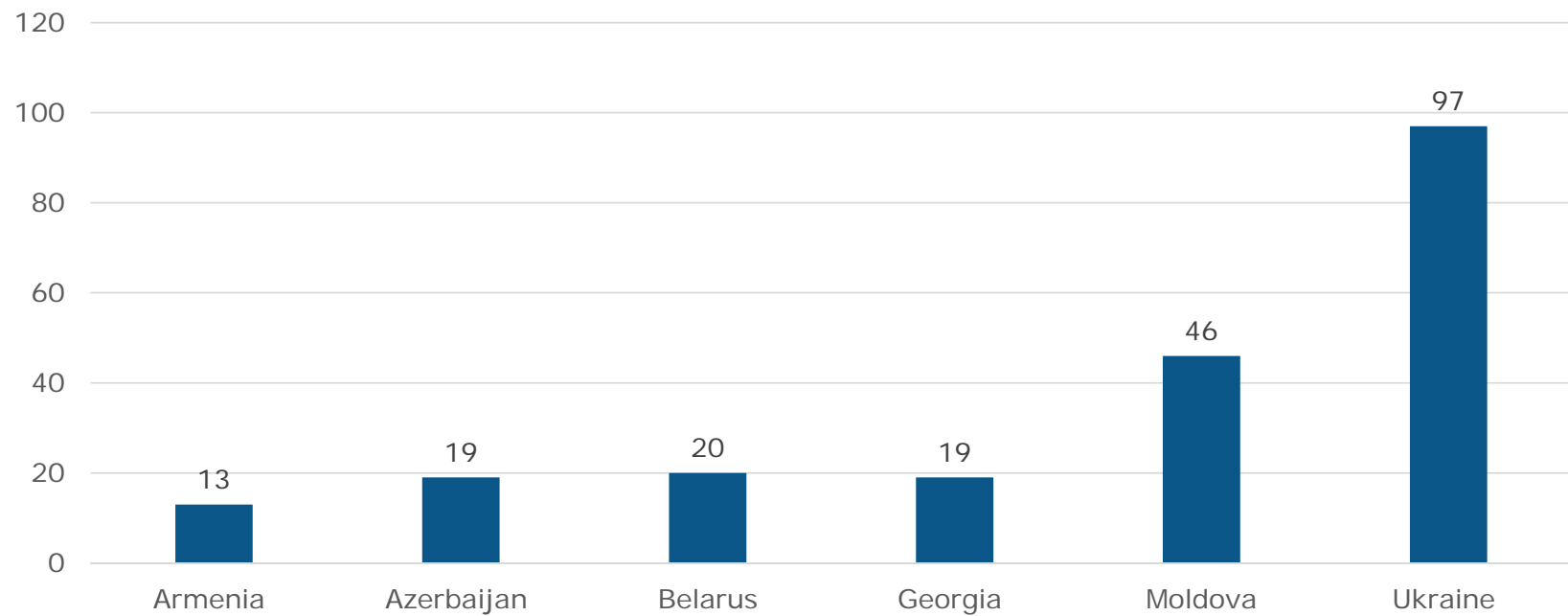


# EVENTS BREAKDOWN IPA BENEFICIARIES IN 2016



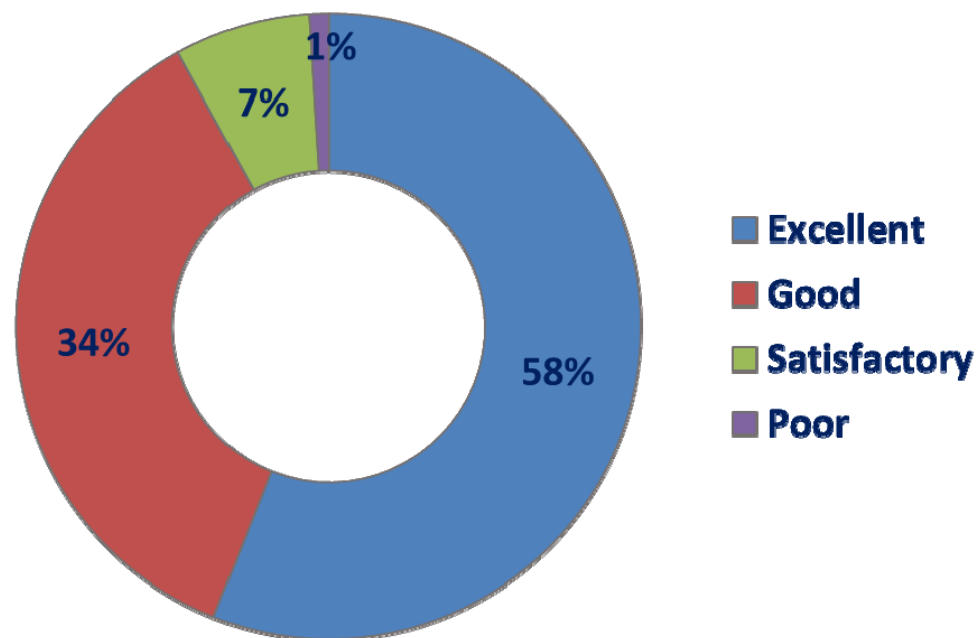


# EVENTS BREAKDOWN ENI EAST BENEFICIARIES IN 2016



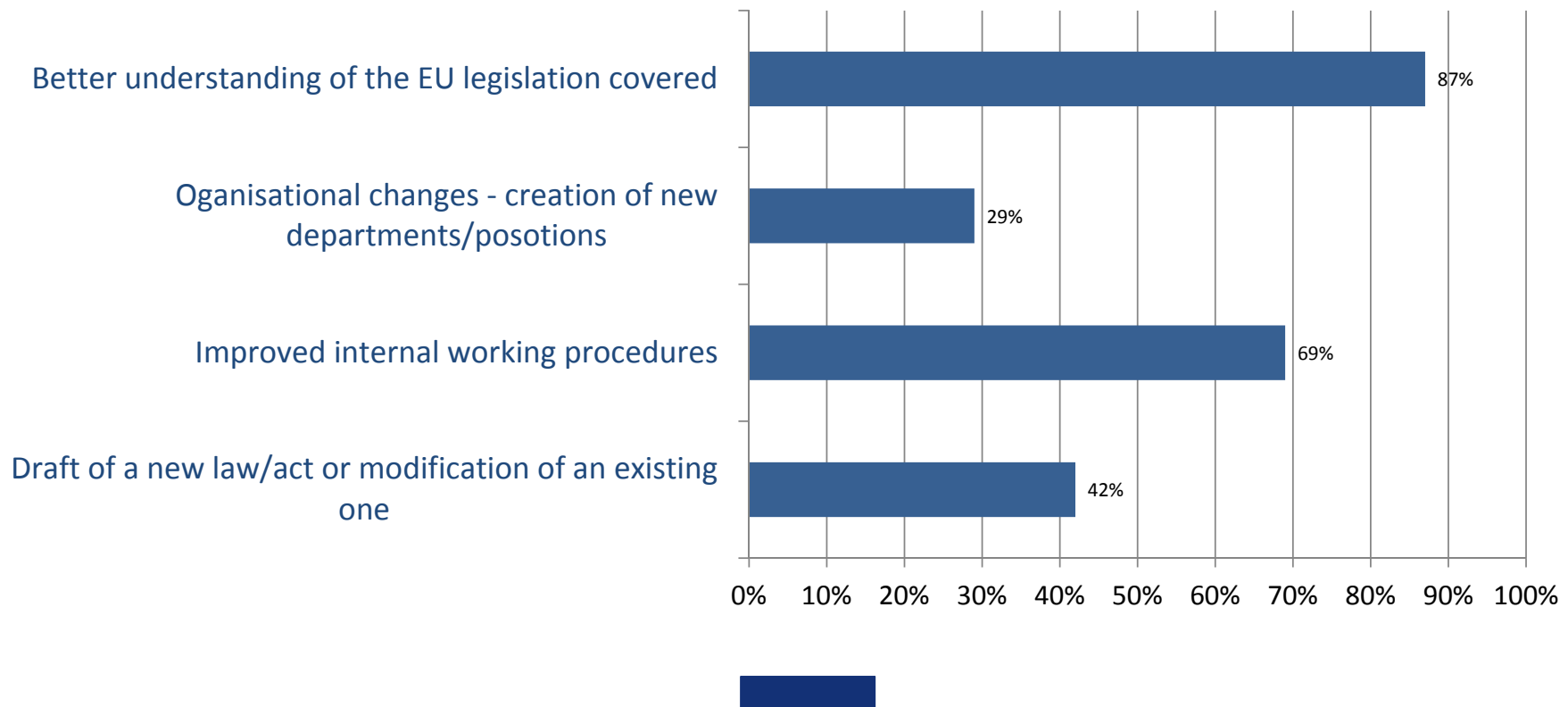
# EVALUATION - FEEDBACK ON THE QUALITY OF THE EXPERTS IN 2016

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# IMPACT EVALUATION AFTER 6 MONTHS SINCE 01/2016





# TAIEX EXAMPLES

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Already organised:

- 1) Workshop on the Implementation of EU Legislation on Statutory Audits of Annual Accounts – training organised for officials from the Ministry of Finance of Ukraine -10-11/12/2015;
- 2) Study Visit on Financial Reporting Standards organised for officials from Ministry of Finance of Ukraine – 16-17/03/2015.





## TAIEX EXAMPLES - 2

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In the pipeline:

- 1) Expert Mission on Accounting and International Financial Reporting Standards to be organised for officials from the National Securities and Stock Market Commission of Ukraine;
- 2) TAIEX Expert Mission on Public Sector Accounting Standards – to be organised for the Ministry of Finance of Azerbaijan.





## WHAT IS A TWINNING PROJECT?

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A Twinning is a project between two Public Administrations one in a European Union (EU) Member State (MS) and its equivalent in the Pre-accession (IPA) Region or Neighbourhood Region (ENI);

The areas in which the Twinning projects can be deployed are exclusively of a public nature and fall under the competency of public administrations.



## AIM OF TWINNING

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The aim of Twinning is two-fold: improve the internal organisation and structure of the administration and approximate the legislation to EU acquis;

Beneficiary administrations retain ownership of the project, from the conception of the Twinning fiche (equivalent to Terms of reference) until the conclusion of the project.

Twinning is a demand driven project





## TWINNING BENEFICIARIES

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- ✓ **IPA** - *Albania, Bosnia and Herzegovina, Croatia, the former Yugoslav Republic of Macedonia, Kosovo, Montenegro, Serbia and Turkey;*
- ✓ **ENI EAST** - *Armenia, Azerbaijan, Belarus, Georgia, Moldova, and Ukraine;*
- ✓ **ENI SOUTH** - *Algeria, Egypt, Israel, Jordan, Lebanon, Morocco, Palestine and Tunisia*





## TWINNING STEPS

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1. Needs analysis (NCP Beneficiary country, EUD, Beneficiary administration)
2. Drafting and circulation of the "Twinning fiche (ToRs)"
3. Proposals of the Member States
4. Evaluation of the proposals
5. Notification of the results
6. Joint drafting (BC and MS) of the work plan and signing of the contract
7. Implementation of the project (12-36 months)
8. Drafting of the final report
9. Peer review mission



## TWINNING LIGHT

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In addition to the standard Twinning instrument, where projects run for 12 to 36 months, we have "Twinning Light", which is designed to offer a more flexible, mid-term approach for projects running up to 6-8 months and without the presence of a so called Resident Twinning Adviser for a maximum budget of € 250,000.





# TWINNING IN NUMBERS SINCE ITS INCEPTION IN 1998

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Twinning projects circulated

More than 2700

Corresponding to  
a total budget

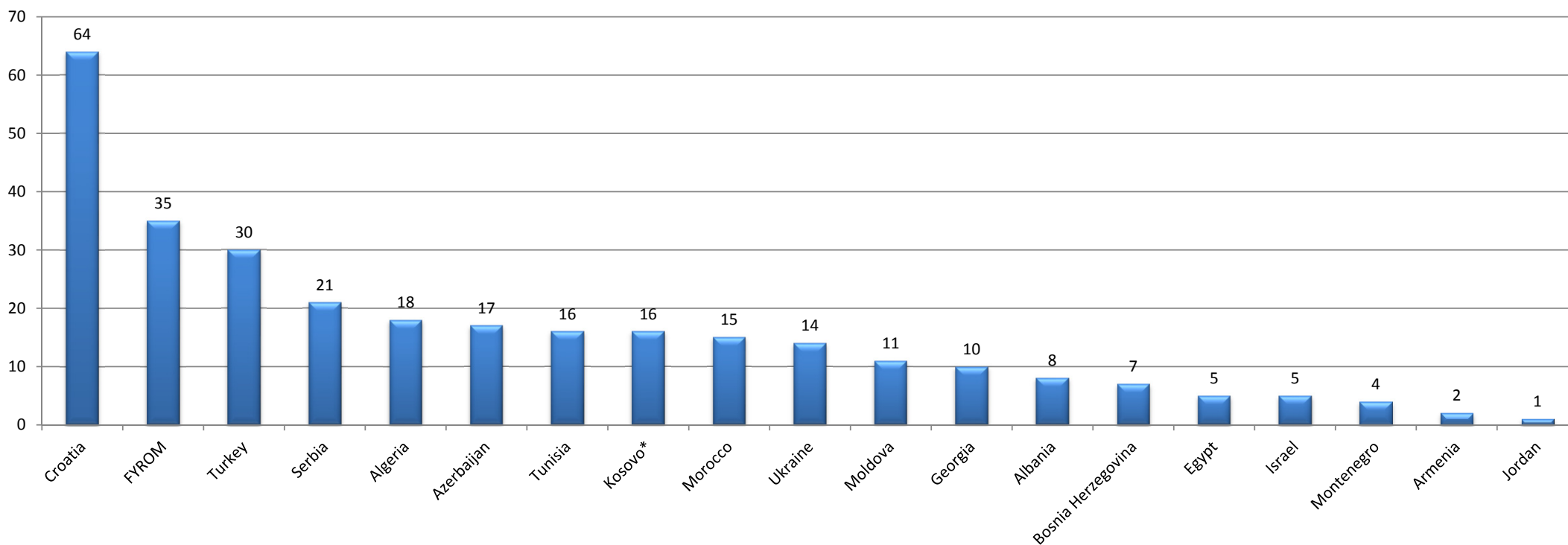
More than 2  
billion Euro

Main sectors

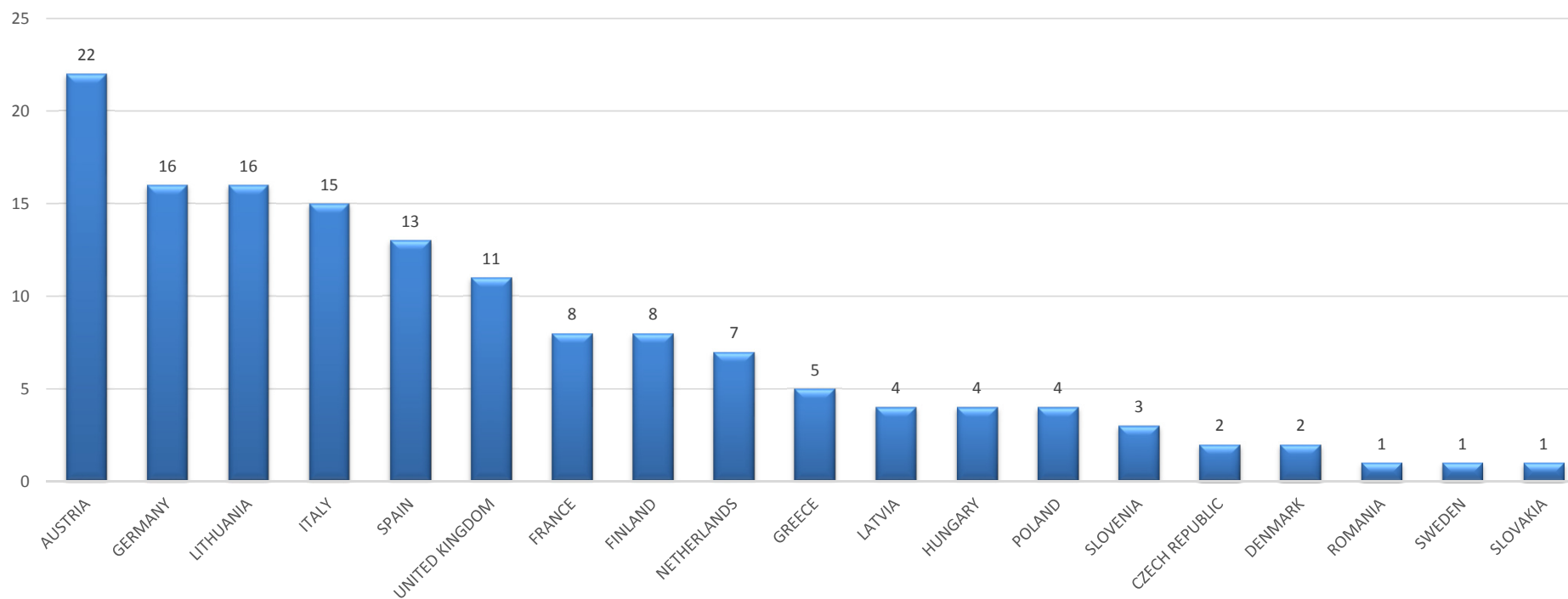
Justice,  
Agriculture,  
Environment and  
Finance



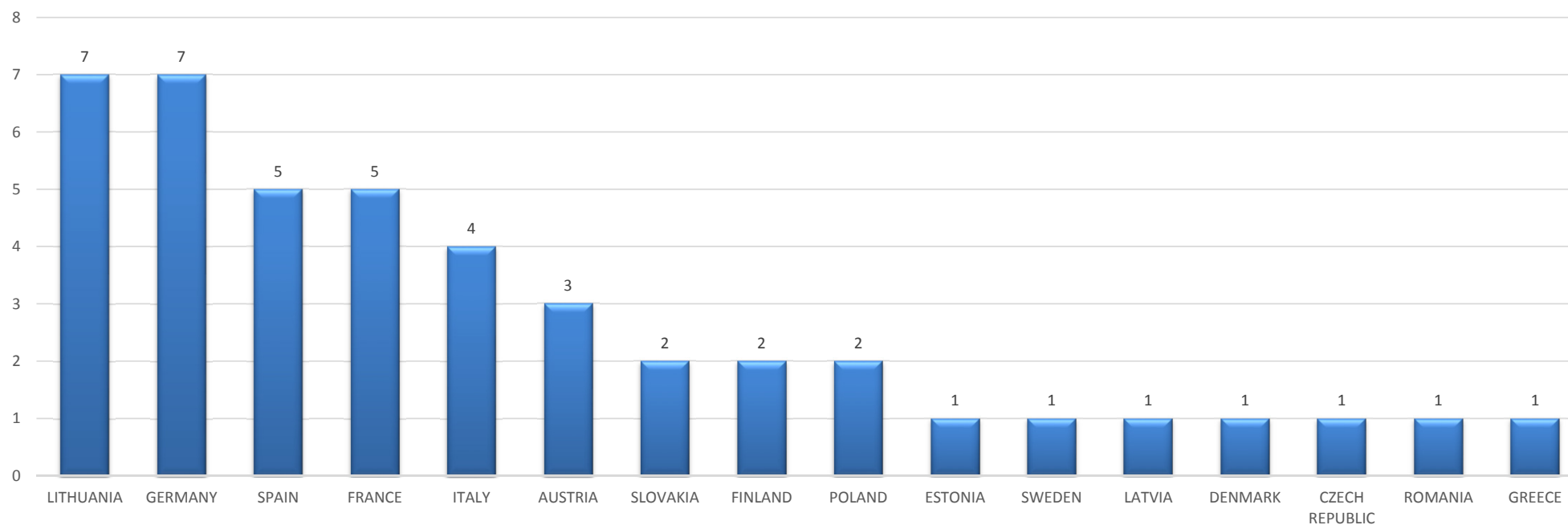
# TWINNING FICHES CIRCULATED 2014-2015 - 2016 BY BENEFICIARY COUNTRY



# MEMBER STATES SELECTED AS LEADERS 2014-2015 -2016: IPA



# MEMBER STATES SELECTED AS LEADERS 2014- 2015 -2016: ENI EAST





## TWINNING EXAMPLES – ENI EAST

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- Strengthening the Institutional and Administrative Capacity of the Chamber of Accounts of Azerbaijan (incoming);
- Development of external audit and control of public finances in Ukraine - Accounting Chamber of Ukraine (incoming);
- Institutional Strengthening of the State Audit Office of Georgia (implemented);
- Consolidation and Strengthening the External Public Audit in Moldova (implemented).







## TWINNING EXAMPLES – IPA

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- Strengthening of external auditing capacities – Supreme Audit Institution of Albania (ongoing);
- Implementation of a modern Financial Management and Control system and Public Financial Inspection in Albania (implemented) – Ministry of Finance, Central Harmonization Unit for Financial Management and Control;
- Further support to the Office of the Auditor General of Kosovo to reach EU good practice standards (implemented).





## TWINNING EXAMPLES – IPA

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- Enhanced capacity for public sector accounting standards (PSAS) - Turkey (call launched, not awarded yet);
- Audit Quality Control in the State Audit Institution -Serbia (project awarded, contracting stage);





*THANK YOU FOR YOUR ATTENTION!*

*Stay connected with us*

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